# SEMINOLE STATE COLLEGE BOARD OF REGENTS REGULAR MEETING Amended Agenda Thursday, February 16, 2023

Lunch Enoch Kelly Haney Center – Room #204 12:15 p.m.

# Business Session Enoch Kelly Haney Center – Utterback Ballroom 1:00 P.M.

- I. <u>CALL TO ORDER</u>
- II. ROLL CALL OF MEMBERS

# IV. INTRODUCTION OF GUESTS

# V. <u>READING AND APPROVAL OF MINUTES</u> Regular Meeting January 19, 2023

# VI. <u>COMMUNICATIONS TO THE BOARD</u>

Financial Report – January 31, 2023

Report on Purchases over \$15,000 for January:

•	Elsevier	\$17,653.00
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• Shawnee Office System \$24,116.01

# VII. <u>HEARING OF DELEGATIONS</u>

None at the time of filing of the agenda.

# VIII. PRESIDENT'S REPORT

- Personnel Update
- Campus Activities
- Maintenance Projects
- Legislative Update

# IX. BUSINESS

A. Consideration and possible action regarding awarding of tenure status to Emily Carpenter

**Board Action:** Approve/Reject Tenure Award

# B. Consideration and possible action regarding awarding of tenure status to Dr. Andrew Davis Board Action: Approve/Reject Tenure Award

C. Review and consider approval of increase in Room and Board Rates for FY24

# **Board Action:** Approve/Revise/Reject Increase

**D.** Review and consider approval of resolution supporting current legislation regarding weapons on college campuses

# **Board Action:** Approve/Revise/Reject Resolution

E. Consideration of any matter not known about, or which could not have been reasonably foreseen prior to the posting of the agenda

# **Board Action:** As Appropriate

# X. <u>CONSENT AGENDA</u>

Approval of the following item:

- Ratification of emergency purchase of Lochinvar Condensing Boiler from Air Force 1 A/C & HTG., LLC for approximately \$35,000
- Program Modification Associate of Arts Degree in Art (201) Program Deletion

# XI. <u>ADJOURNMENT</u>

If you need a disability-related accommodation or wheelchair access information, please contact: Office of ADA compliance at 405-382-9216. Requests should be made by February 15, 2023.

# **Minutes**

# SEMINOLE STATE COLLEGE BOARD OF REGENTS REGULAR MEETING January 19, 2023

# I. <u>Call to Order</u>

The Seminole State College Board of Regents' regular monthly meeting was called to order at 1:00 p.m. in the Utterback Ballroom of the Enoch Kelly Haney Center.

# II. <u>Roll Call of Members</u>

Roll call was conducted. Regent Franklin and Regent Hyden were absent. Regents present were Morgan, Ready, Pitts, Cain, and Donaho.

# III. Introduction of Guests

President Reynolds introduced administrators and staff present at the meeting. Special recognition was given to members of the Language Arts and Humanities Division. Members present included: Yasminda Choate, Robin Tyler, and Paul Juhaz. Special recognition was also given to Clint Robertson, Director of Physical Plant and President's Leadership Class member Frank Bourlan.

# IV. <u>Minutes</u>

There being no additions or corrections to the minutes of the regular meeting held December 15, 2022; Regent Cain made a motion to approve the minutes as written and Regent Morgan seconded the motion. Roll call was as follows: Morgan, yes; Donaho, yes; Cain, yes; Ready, yes; and Pitts, yes.

#### V. <u>Communications to the Board</u>

**Financial Report** – Ms. Melanie Rinehart, Vice President for Fiscal Affairs, presented a review of the College's revenue and expenses through December 31, 2022. Regent Morgan made a motion to approve the Financial Report as presented and Regent Donaho seconded the motion. Roll call was as follows: Morgan, yes; Donaho, yes; Cain, yes; Ready, yes; and Pitts, yes.

Purchases over \$15,000 for December:

$\triangleright$	Alertus Technologies	\$79,142.47
$\triangleright$	Hunter Mechanical	\$55,331.69
$\triangleright$	Waggoners Heating and Cooling	\$84,964.08

# VI. <u>Hearing of Delegations</u>

None

# VII. President's Report

President Reynolds discussed items under the President's Report and the Business portion of the agenda by utilizing a PowerPoint presentation. (See enclosed copy of the PowerPoint presentation)

<u>Personnel Update</u> – President Reynolds informed the Board that James Bass was hired as a NASNTI Computer Science Specialist and a letter of resignation has been received from Damon Cravens, STEM SSS Advisor.

<u>Summer Academy Funding</u> – President Reynolds informed the Board of Regents that the "Peek Into Engineering" Summer Academy has been funded through the Oklahoma State Regents for Higher Education in the amount of \$44,000.

<u>Damages from Winter Freeze</u> – President Reynolds gave the Regents information about damages to campus buildings during a winter freeze in December.

<u>Update on Natatorium Renovation</u> – President Reynolds updated the Regents on plans to renovate the natatorium.

<u>Campus Activities</u> – President Reynolds gave the Board members information about the following campus activities:

- A professional development day was held on January 6<sup>th</sup> for faculty.
- A Human Trafficking Panel was held on January 12<sup>th</sup>.
- President Reynolds discussed an expansion to the SSC Help Center
- The Winter Planning Retreat was held on January 13<sup>th</sup>
- President Reynolds told the Regents that the Trojan Kick-Off Banquet will be held on February 4<sup>th</sup>
- A President's Day observance event will be held on February 17<sup>th</sup>

<u>Legislative Activities</u> – President Reynolds told the Regents about the SE Oklahoma Legislative Briefing on January 12; Chairman Wallace's Pheasant Hunt on January 17; and the upcoming Higher Education Day at the Capitol to be held on February 14.

2022 Year-in-Review – President Reynolds presented the Regents with the annual year-in-review document that highlights the accomplishments throughout the past year.

# VIII. **Business**

# Discussion Regarding Repairs to the Walkingstick Student Services Center -

President Reynolds presented the Board with information, photos and videos regarding needed repairs to the north and south entrances to the Walkingstick Student Services Center. This item was for discussion only.

Minutes SSC Board of Regents Regular Meeting January 19, 2023 Page 3

Motion to Enter into Executive Session to discuss the Terms of the President's

**Employment** – The Board retired into executive session to discuss the terms of the President's employment. Regent Morgan made a motion to enter into executive session and Regent Cain seconded this motion. Roll call was as follows: Morgan, yes; Donaho, yes; Cain, yes; Ready, yes; and Pitts, yes.

<u>Motion to Enter into Open Session</u> – Regent Donaho made a motion that the Board go back into open session to present a motion on the items discussed in executive session. Regent Morgan seconded this motion to enter back into open session. Roll call was as follows: Morgan, yes; Donaho, yes; Cain, yes; Ready, yes; and Pitts, yes.

# Consideration of Terms of Employment of Lana K. Reynolds as President of

<u>Seminole State College</u> – Regent Pitts stated that the Board appreciated the service of Ms. Reynolds. Regent Morgan made a motion to rehire Lana K. Reynolds as President of Seminole State College by extending her contract that will include a 5% increase in her salary. President Reynolds expressed her appreciation to the faculty and staff and for the support of the Board. Roll call was as follows: Morgan, yes; Donaho, yes; Cain, yes; Ready, yes; and Pitts, yes.

# IX. Adjournment

There being no further business or discussion Regent Cain made a motion to adjourn the meeting at 2:05 p.m. Regent Morgan seconded the motion. This motion was approved unanimously.

Ryan Pitts, Chair

#### Seminole State College Combining Statement of Net Assets As of January 31, 2023

	Ed	ucation and	Auxili	ary and		Capital	Payroll hholding	o	KHEEI	Federal estricted	С	ARES Act	pital Assets d Long-Term		
	Ge	neral Fund		ted Fund	Pro	ojects Fund	Fund		ust Fund	Fund		Fund	Debt Fund	Tot	al All Funds
Cash and Cash Equivalents Accounts Receivable, net Other Accrued Income Capital Assets, net	\$	4,156,139 0.00 (6,154.50) -	\$	219,769 - 36,155.53 -	\$	1,358,707 - - -	\$ 2,135 - - -	\$	(5,244) - - -	\$ 25,675 - - -	\$	(2,800) - - -	\$ - - 16,062,551	\$	5,754,381 0.00 130,001.03 16,062,551
Total Assets		4,149,984		355,925		1,358,707	2,135		(5,244)	25,675		(2,800)	16,062,551		21,946,933
Accounts Payable Other Accrued Expenses Due To/From Other Funds	\$	(650) - -	\$	19,921 - -	\$	- -	\$ - 2,135 -	\$	-	\$ - -	\$	- -	\$ - - -		19,271 2,135 -
Long-Term Debt		-		-		-	-		-	-		-	12,216,443		12,216,443
Total Liabilities		(650)		19,921		-	2,135		-	-		-	12,216,443		12,237,850
Beginning Net Position Change in Net Position	\$	3,797,846 352,789	\$	366,674 (30,670)	•	1,016,194 342,513	\$ -	\$	(5,244) -	\$ 75,062 (49,386)	\$	678 (3,478)	\$ 3,846,108 -		9,097,316 611,767
Ending Net Position	\$	4,150,634	\$	336,003	\$	1,358,707	\$ -	\$	(5,244)	\$ 25,675	\$	(2,800)	\$ 3,846,108	\$	9,709,083

#### Seminole State College Combining Statement of Revenues, Expenses and Changes in Net Assets For the Period July 1 through January 31, 2023

	Educatio General		Auxiliary and Restricted Fund	Ca	apital Projects Fund	Pay Withho Fu	-	0	KHEEI Trust Fund	Federal Restricted Fun	d C/	ARES Act Fund	Capital Assets and Long-Term Debt Fund	То	tal All Funds
Revenues															
Tuition and fees, net		302,228	\$ 506,757	\$		\$	-	\$	-	\$-	\$	-	\$-	\$	3,308,984
State appropriations	3,4	460,252			1,000,000		-		-	-		-	-		4,460,252
Federal grants and contracts		-	3,966,615		-		-		-	-		911,763	-		4,878,377
State and private grants and contracts		540	881,070		-		-		-	-		-	-		881,610
Housing & Food Service		-	505,056		-		-		-	-		-	-		505,056
Bookstore		-	933,090		-		-		-	-		-	-		933,090
Other revenues		532,978	556,886		-		-		-	-		-	-		1,089,864
Total operating revenues	6,	795,998	7,349,473		1,000,000		-		-	-		911,763	-		16,057,233
Expenditures															
Compensation and benefits	4,6	695,723	1,837,420		-		-		-	21,50	8	24,733	-		6,579,384
Contractual services	4	28,701	437,710		-		-		-	-		2,800	-		869,211
Supplies and materials		87,893	2,667,669		152,374		-		-	2,95	7	714,185	-		3,725,078
Scholarships and fellowships	!	556,628	1,535,683		-		-		-	-		· -	-		2,092,311
Communications		27,102	2,137		-		-		-	1,96	4	-	-		31,204
Depreciation		-	-		-		-		-	-		-	-		-
Utilities		248,721	74,430		-		-		-	-		-	-		323,152
Other expenditures		298,439	825,093		505,114		-		-	22,95	8	173,522	-		1,825,126
Total Operating Expenses	6,4	43,209	7,380,143		657,487		-		-	49,38		915,241	-		15,445,466
Operating income (loss)	;	352,789	(30,670)		342,513		-		-	(49,38	6)	(3,478)	-		611,767
Transfers from (to)		-	-		-		-		-	-		-	-		
Change in Net Position	:	352,789	(30,670)		342,513		-			(49,38	6)	(3,478)			611,767

# Seminole State College Combining Statement of Changes in Cash and Cash Equivalants For the Period July 1 through January 31, 2023

	lucation and eneral Fund	Auxiliary and Restricted Fund	Pro	Capital ojects Fund	w	Payroll /ithholding Fund	т	OKHEEI rust Fund	F	Federal Restricted Fund	С	ARES Act	L	Capital ssets and ong-Term Debt Fund	Total All Funds
Cash and Cash Equivalents	\$ 3,330,994	\$ 828,894	\$	990,855	\$	2,705	\$	-	\$	70,500	\$	90	\$	-	\$ 5,224,038
Change in Net Position	352,789	(30,670)		342,513		-		-		(49,386)		(3,478)		-	611,767
Changes not providing (using) cash	472,356	(578,454)		25,339		(570)		(5,244)		4,561		588		-	(81,424)
Cash and Cash Equivalents, Ending	\$ 4,156,139	\$ 219,769	\$	1,358,707	\$	2,135	\$	(5,244)	\$	25,675	\$	(2,800)	\$	-	\$ 5,754,381

#### Seminole State College Education and General - Statement of Budgeted Revenues and Expenditures For the Period July 1 through January 31, 2023

		401	UAL		BII	BUDGET		
	<u></u>	URRENT		AR-TO-DATE			R-TO-DATE	
REVENUE								
State Appropriations	\$	402,136	\$	3,460,252	5,156,388	\$	3,248,524	
Tuition		98,271		1,558,969	3,238,082		2,020,563	
Non-Resident Tuition Fees		3,070		343,890	350,000		218,400	
Remedial Course Fee		480		23,309	39,400		24,586	
Tuition STEM Academic Excellence Fee		<u>101,821</u> 4,877		<u>1,926,169</u> 62,122	3,627,482 124,200		2,263,549 77,501	
LAH Academic Excellence Fee		4,877		26,029	53,700		33,509	
Bus & Ed Academic Excellence Fee		2,950		33,826	66,200		41,309	
Health Science Academic Excellence Fee		486		6,687	15,000		9,360	
Social Science Academic Excellence Fee		1,510		27,789	53,600		33,446	
Physical Therapist Assistance Fee		-		1,718	6,600		4,118	
Technology Service Fee		7,664		137,412	276,500		172,536	
Bus And Ind Additional Fees		-		-				
Nursing Fee		3,794		42,064	87,400		54,538	
Laboratory Fees		2,996		42,321	79,900		49,858	
Medical Lab Tech Fee Electronic Academic Access Fee		300 2,848		3,976 45,201	10,900 84,500		6,802 52,728	
Dist Education/Outreach Fee		11,943		162,350	265,700		165,797	
Academic Course Fees		40,838		591,494	1,124,200		701,501	
Late Payment Fees		343		3,700	10.100		6,302	
Application For Admission Fees		323		8,910	14,900		9,298	
Assessment Fee		2,665		45,621	92,000		57,408	
Refund Per Legal Settlement		-		-			-	
Ace Testing Fees		70		2,380			-	
Hybrid Course Fee		-		-			-	
Sr Citizens Discount		-		-			-	
Enrollment Seminars		-		79			-	
Clep Testing Fees		-		160	04 500		-	
Library Automation Fee		2,356		41,950	84,500		52,728	
Clearing Other Special Enrollment Records Fee		- 1,696		- 30,423	84,501 61,400		52,729 38,314	
Parking Fees		1,645		22,556	35,700		22,277	
Student Id Fee		440		12,156	19,700		12,293	
Accident Shield Fee		3,593		51,756	101,400		63,274	
Special Testing Fees		1,050		2,675	,		-	
International Student Fee		-		5,178	3,000		1,872	
Compliance Fee		1,802		30,424	61,100		38,126	
Safety Fee		1,682		26,596	54,300		33,883	
Other Student Fees		17,664		284,565	622,601		388,503	
Total Tuition and Fees		160,323		2,802,228	5,374,283		3,353,553	
Other Income		63,563		533,518	500,544		312,339	
Total Revenue		626,022		6,795,998	11,031,215		6,914,416	
EVENDITURES								
EXPENDITURES								
Instruction		323,964		2,714,437	5,095,586		3,042,065	
Research		-		-	-		-	
Public Service		-		-	-		-	
Academic Support		26,124		173,227	439,314		262,270	
Student Services		98,206		849,217	1,206,846		720,487	
Institutional Support		158,846 124,475		1,105,067	1,993,046 2 115 460		1,189,849	
Physical Plant Scholarships and Tuition Waivers		3,585		1,063,818 537,443	2,115,460 900,000		1,262,930 450,000	
		-		557,445			+00,000	
Total Expenditures		735,200		6,443,209	11,750,252		6,927,600	
Total Revenue Over (Under) Expenditures	\$	(109,177)		352 780	\$ (719,037)	\$	(12 10/)	
iotal Revenue Over (Under) Experialares	Ψ	(109,177)		352,789	\$ (719,037)	φ	(13,184)	

# Seminole State College Auxiliary Summary Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

			YEAR						
	С	URRENT	то	BU	DGET				
		MONTH	DATE	 ANNUAL	YEA	R-TO-DATE			
REVENUES									
Contractual Food Service	\$	26,728	\$ 362,304	\$ 664,530	\$	388,750			
Bookstore		238,642	962,976	960,000		697,920			
Institutional Support		20,079	331,480	679,637		400,986			
Seminole/Roesler Residential Centers		19,929	510,100	1,049,100		584,349			
Student Activities		10,489	186,841	366,267		216,098			
Total Revenues		315,866	2,353,702	3,719,534		2,288,102			
EXPENDITURES									
Contractual Food Service		11,442	358,292	617,900		387,423			
Bookstore		61,569	458,694	859,730		610,408			
Institutional Support		4,489	611,419	1,067,800		557,895			
Seminole/Roesler Residential Centers		108,873	443,012	706,448		442,236			
Student Activities		32,315	404,746	767,589		493,560			
Total Expenditures		218,687	2,276,164	4,019,467		2,491,523			
Revenue Over (Under) Expenditures	\$	97,179	\$ 77,538	\$ (299,933)	\$	(203,421)			

# Seminole State College Food Service - Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

		ACTU	AL		BUDGET							
	Cl	JRRENT	YEA	R-TO-DATE	4	NNUAL	YEA	R-TO-DATE				
Meals revenue	\$	24,985	\$	360,246	\$	662,530	\$	387,580				
Other revenue		1,742		2,058		2,000		1,170				
Total revenue		26,728		362,304		664,530		388,750				
Travel		-		-		-		-				
Supplies		-		744		-		-				
Miscellaneous Expenditures		1,607		6,286		42,850		26,867				
Contractual Service		9,835		351,262		575,000		360,525				
Sponsorships		-		-		-		-				
Advertising		-		-		-		-				
Telephone		-		-		-		-				
Postage		-		-		50		31				
Equipment		-		-		-		-				
Total expenditures	11,442		358,292			617,900		387,423				
Net profit (loss)	\$	15,285	\$	4,012	\$	46,630	\$	1,327				

# Seminole State College Bookstore Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

		AC	TUAL			BUI	DGET			
	Cl	JRRENT	YEAF	R-TO-DATE		ANNUAL	YEA	R-TO-DATE		
Sales revenue	\$	210,539	\$	933,090	\$	950,000	\$	690,650		
Other revenue	Ŧ	28,103	Ŧ	29,886	Ŧ	10,000.00	\$	7,270		
Total revenue		238,642		962,976		960,000		697,920		
Purchase For Resale		51,009		375,678		693,872		492,649		
Professional Salaries, F.T.		3,325		23,275		42,245		29,994		
Classified Salaries, F.T.		2,432		17,025		38,049		27,015		
Classified Salaries, P.T.		895		9,769		1,295		919		
Student Wages		232		334		5,000		3,550		
Professional Services		-		395		-		-		
Fringe Benefits		3,448		24,122		45,769		32,496		
Compensation expendiures		10,332		74,919		132,358		93,974		
Travel		-		219		1,500		1,065		
Supplies		_		1,098		5,000		3,550		
Bookstore Supplies		-		-		-		-		
Miscellaneous Expenditures		-		-		1,000		710		
Contractual Service		228		6,999		24,800		17,608		
Sponsorships				-		,		-		
Advertising		-		-		-		-		
Telephone		-		-		-		-		
Postage		-		-		1,200		852		
Equipment		-		-		-		-		
Other expenditures		228		8,097		33,500		23,785		
Total expenditures		61,569		458,694		859,730		610,408		
Net profit (loss)	\$	177,073	\$	504,282	\$	100,270	\$	87,512		

# Seminole State College Institutional Support- Statement of Budgeted Revenues and Expenditures For the Period July 1 through January 31, 2023

	ACTUA				BU	DGET
	CL	IRRENT		R-TO-DATE	ANNUAL	YEAR-TO-DATE
REVENUE						
<u>KEVENOE</u>						
Student Service Fee	\$	8,734	\$	152,808	\$ 298,994	176,406
Infrastructure Fee		10,085		167,107	328,893	194,047
Student Fees		18,819		319,915	627,887	370,453
Other Income-Overpayment Refunds / Reimbursements		-		2,020	15,000	8,850
Interest Income		-		20 1,485	35,000	20,650
Seminar fees		-		1,400	_	-
Vending maching commissions		135		944	1,250	738
Photocopy revenue		-		-	-	-
Repair and replacemnet, damaged property		-		-	-	-
Haney Center		1,125		7,095	500	295
Other income		1,260		11,564	51,750	30,533
Total Revenue		20,079		331,480	679,637	400,986
EXPENDITURES						
Professional Salaries, F.T.		_		250	_	_
Classified Salaries, F.T.		-		-	-	-
Classified Salaries, P.T.		-		-	-	-
Student Wages		-		-	-	-
Professional Services		-		86,955	105,000	67,515
Fringe Benefits		-		74		-
Personnel expenditures		-		87,278	105,000	67,515
Travel		-		-	9,000	5,787
Supplies		-		5,661	15,000	9,645
Bookstore Supplies		-		-	-	-
Miscellaneous Expenditures		4,539		21,485	32,800	21,090
Lease Payments		-		-	-	-
Contractual Service		-		-	-	-
Sponsorships		-		-	-	-
Advertising		-		-	-	-
Telephone Postage		-		-	-	-
Equipment		_		-		_
Housing and book scholarships		(50)		496,996	900,000	450,000
Haney Center		-		-	6,000	3,858
Total Expenditures		4,489		611,419	1,067,800	557,895
Total Revenue Over (Under) Expenditures	\$	15,591	\$	(279,940)	\$ (388,163)	(156,910)

# Seminole State College Housing - Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

		AC	TUAL			BU	BUDGET		
	CUI	RRENT	YEAR	-TO-DATE		ANNUAL	YEAR	-TO-DATE	
Rental revenue - Dorms	\$	15,509		500,926	\$	1,044,100		581,564	
Other revenue	Ψ	4,420		9,174	Ψ	5,000		2,785	
		7,720		0,174		0,000		2,700	
Total revenue		19,929		510,100		1,049,100		584,349	
Professional Salaries, F.T.		-		_		-		-	
Classified Salaries, F.T.		-		-		-		-	
Classified Salaries, P.T.		-		-		-		-	
Student Wages		-		-		-		-	
Professional Services		-		-		-		-	
Fringe Benefits		-		-		-		-	
Personnel expenditures		-		-		-		-	
Travel		-		-					
Supplies		-		17,169		20,883		13,073	
Miscellaneous Expenditures		4,217		32,739		90,439		56,615	
Lease Payments		91,034		318,620		502,126		314,331	
Contractual Service		-		-		7,000		4,382	
Sponsorships		-		-		-		-	
Advertising		-		-		-		-	
Telephone		-		54		1,000		626	
Utilities		13,622		74,430		85,000		53,210	
Postage		-		-		-		-	
Equipment		-		-		-		-	
Other expenditures		108,873		443,012		706,448		442,236	
Total expenditures		108,873		443,012		706,448		442,236	
Net profit (loss)	\$	(88,944)		67,088	\$	342,652	\$	142,112	

# Seminole State College Student Activities - Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

		ACTL	JAL	BUDGET						
	<u>Cl</u>	JRRENT	YEA	R-TO-DATE	4	ANNUAL	YEA	R-TO-DATE		
Student activity fee Cultural & recreation fee	\$	9,350 1,139	\$	167,841 19,001	\$	328,893 37,374	\$	194,047 22,051		
Athletic Administration		-		-				-		
Golf-Women		-		-				-		
Golf-Men		-		-				-		
Womens Soccer		-		-				-		
Men's Basketball		-		-				-		
Women's Basketball		-		-				-		
Volleyball		-		-				-		
Baseball		-		-				-		
Softball		-		-				-		
Total Revenue		10,489		186,841		366,267		216,098		
Athletic Administration		14,201		132,678		216,915		139,476		
National Tournaments		-		16,250		46,756		30,064		
Golf-Women		776		14,421		29,403		18,906		
Golf-Men		776		20,202		27,232		17,510		
Womens Soccer		2,094		38,143		57,614		37,046		
Men's Basketball		10,209		40,846		47,974		30,847		
Women's Basketball		2,368		18,599		48,169		30,973		
Volleyball		-		19,146		37,614		24,186		
Baseball		(2,196)		46,713		126,889		81,590		
Softball		3,098		49,407		92,023		59,171		
Student Government		182		1,815		12,000		7,716		
Livestock Judging Team		-		-		10,000		6,430		
PLC		806		6,526		15,000		9,645		
SSC Aggie (AFAC)		-		-		-		-		
Phi Theta Kappa (AFAC)		-		-		-		-		
NASA (AFAC)		-		-		-		-		
Student Nurse Association(AFAC)		-		-		-		-		
Total Expenditures		32,315		404,746		767,589		493,560		
Revenue Over (Under) Expenditures	\$	(21,826)	\$	(217,905)	\$	(401,322)	\$	(277,462)		

# Seminole State College Restricted Funds - Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

	Rev	venue	_Ex	penditures		Net
PELL	\$	1,328,516	\$	1,344,363	\$	(15,847)
PELL Recovery	Ŧ	59	Ŧ	-	Ŧ	59
SEOG		34,826		41,826		(7,000)
Direct Loans		607,245		662,198		(54,953)
Student loan repayment		-		-		-
College Work Study		37,220		30,220		7,000
SSC Foundation		24,780		25,232		(452)
Private Scholarships		349,934		374,763		(24,829)
Private Loans		43,111		-		43,111
Cherokee Student Grants		22,200		20,200		2,000
Sac & Fox Student Grants		14,189		8,277		5,912
Creek Tribe Student Grants		2,500		2,000		500
Shawnee Tribe Student Grants		4,063		7,618		(3,555)
Choctaw Tribe Student Grants		29,275		25,375		3,900
Citizen Pottawatomie Stud Grnt		28,218		28,868		(650)
Chickasaw Tribe Stdt Grants		48,110		42,189		5,921
OHLAP		180,428		207,504		(27,076)
Misc Indial Tribal Grants		47,758		48,810		(1,052)
Oklahoma Tuition Aid Grant		116,000		116,000		-
Subtotal Financial Aid		2,918,430		2,985,441		(67,011)
Title III Engaging Students in Science		-		-		-
Ub Math/Science #2		152,238		150,900		1,338
Ub Math/Science #1		161,017		160,902		114
Upward Bound #2		162,867		161,813		1,054
Upward Bound #1		191,398		189,754		1,645
Talent Search West		166,654		167,321		(667)
Talent Search Central		240,993		240,386		607
Dream Catcher Gear Up		356,612		395,444		(38,832)
STEM Student Support		128,608		129,714		(1,106)
Student Support Serices		172,816		174,466		(1,650)
NASNTI Grant		213,599		208,517		5,082
NASNTI Grant		-		-		-
Scholars for Excellence		-		46,887		(46,887)
Carl Perkins		13,886		-		13,886
Subtotal Federal Grants		1,960,688		2,026,103		(65,415)
Care Bears		20,114		18,446		1,667
Nursing Student'S		1,203		2,030		(827)
Residential Deposits		10,000		-		10,000
Professional Staff Council		1,465		867		598
Upward Bound #2 Fund Raiser		554		1,046		(492)
Upward Bound M/S Fund Raiser		1,238		1,046		192
Ub Ms #2 Fund Raiser		200		384		(184)
Upward Bound #1 Fundraiser	_	300		716		(416)
Subtoal Other Restricted		35,074		24,536		10,538
Total	\$	4,914,192	\$	5,036,080	\$	(121,888)

# Seminole State College Campus Organizations - Statement of Revenue and Expenditures For the Period July 1 through January 31, 2023

	Revenue	Expenditures	Net
NURSING COPY MACHINE	11	-	11
VA REPORT FEE	-	336	(336)
ART FUND	25	-	25
CARE BEARS	20,114	18,446	1,667
FACULTY SENATE	1,660	2,996	(1,336)
SEMINOLE STATE AGGIE CLUB	-	420	(420)
SSC STUDENT PTA ASSOCIATION	20	1,872	(1,852)
NURSING STUDENTS MAILBOXES	25	-	25
UB #1 SUMMER FOOD PROGRAM	4,698	1,904	2,794
PHI THETA KAPPA	608	552	56
UBMS SUMMER FOOD PROGRAM	3,546	3,663	(117)
UB M/S #2 SUMMER FOOD PROGRAM	5,246	5,872	(626)
UB2 SUMMER FOOD PROGRAM	3,728	1,032	2,696
NURSING STUDENT'S	1,203	2,030	(827)
MLT BOC FEE	-	430	(430)
RESIDENTIAL DEPOSITS	10,000	-	10,000
PROFESSIONAL STAFF COUNCIL	1,465	867	598
CLASSIFIED STAFF ASSOCIATION	492	625	(133)
PSI BETA	135	-	135
OTHER ORGANIZATIONS AND ACTIVITIES	28,603	26,853	1,750
	\$ 81,579	\$ 67,899	\$ 13,681

# Jennifer Swedberg

n Oklahoma City, OK 2405.618.9737 🖑 jneugebauer1986@gmail.com 🛅 LinkedIn

Raising the bar for performance in meaningful educational plans, advising strategies, and inclusive cultures

January 3, 2023 STEM Student Support Services Advisor Seminole State College P.O. Box 351 Seminole, OK 74818

#### Dear Human Resources,

In my search for a new challenge, I was pleased to find Seminole State College's opening for a STEM Student Support Services Advisor. Eager to learn more about this exciting opportunity; I have enclosed my resume for your review.

As my career profile illustrates, I am well-prepared to meet and exceed your expectations. I am accustomed to the rigors of fastpaced environments requiring sharp attention to detail, consummate accuracy, and outstanding communication. With a diverse background of accomplishments and established credibility, trust, and respect, I can make an impactful contribution to Student Support Services TRIO Program. Further, I would bring the following strengths to your team, a unique ability to engage diverse teams, expand career readiness and awareness, surpass expectations, convey goals and timelines, resolve problems, and optimize enrollment plans, educational opportunities, and student services program benefits. Acknowledged for exemplary leadership, high degree of personal initiative, impeccable ethics, sound judgment, and decision-making skills. Broad achievement provides continuous feedback, drives accountability, establishes community-based partnerships, and goes above and beyond to help the organization function at its best.

I am committed to providing best-in-class service, and I look forward to exploring the ways in which I can contribute to your company's goals and mission. Please reach out to me as I would like further to discuss my candidacy for the STEM Student Support Services Advisor position. You can reach me at jneugebauer1986@gmail.com. I look forward to speaking with you soon.

With kind regards,

Jennifer Swedberg

# Jennifer Swedberg

n Oklahoma City, OK 2405.618.9737 🕆 jneugebauer1986@gmail.com 🛅 LinkedIn

Raising the bar for performance in meaningful educational plans, advising strategies, and inclusive cultures

Versatile, energetic, and student-centric professional committed to elevating academic initiatives and opportunities, building rapport, making academic decisions, evaluating programs, and ensuring positive outcomes.

- Solid background balancing competing priorities, leading special projects, meeting tight deadlines, implementing valuable, ۸ timely, and on-point solutions, and communicating effectively with all levels of the organization.
- Instinctively quick to adapt to changing circumstances, overcoming obstacles, and empowering students to reach their academic, personal, and professional goals.

Core Strengths

- Academic Tutoring & Advisement
- Cross-Functional Collaboration Proactive Communication Influential Presentations

Data Integrity

- Administrative Requirements Student Engagements
  - Correspondences

- Public Outreach Dynamic Leadership

# PROFESSIONAL EXPERIENCE

#### STUDENT SUPPORT SERVICES TUTOR | Seminole State College, Seminole, OK

 $\checkmark$ 

2019 - Present

Provided dedicated support and service to a diverse student base by tutoring and mentoring TRIO program participants, enriching academic success, promoting value-added benefits, and engaging faculty, professors, colleagues, and staff.

- Deliver individualized tutoring sessions to support a variety of academic programs, including General Education and Science.
- Instrumental in attracting and recruiting prospective undergraduate students through marketing campaigns, on-campus tours, career fairs, referrals, and enrollment objectives.
- Comply with grant-funded federal program requirements, enabling first-generation, low-income, or disabled students to fulfill academic goals.
- Play an integral role in reviewing transcripts, course schedules, and transfer and degree requirements, making recommendations, building students' confidence and learning abilities, and acknowledging superior progress.
- Key contributor to meeting program criteria.

#### CLINIC PATIENT REPRESENTATIVE | St. Anthony HealthPlex East, Oklahoma City, OK 2015 - 2017

Managed all aspects of front-office healthcare administration, including scheduling patient appointments, handling high-volume calls, verifying insurance eligibility, conducting pre-authorizations, and maintaining medical records and database entry operations.

• Reputation for enhancing patient satisfaction and quality of care through compassionate communication, administrative efficiency, accurate recordkeeping, and multi-disciplinary collaboration.

#### PATIENT SERVICE REPRESENTATIVE | OU Physicians Dermatology, Oklahoma City, OK 2008 - 2015

Spearheaded clerical and medical office duties by balancing credit and cash payments daily, scheduling treatment services, making referrals to appropriate specialists, compiling patient demographics and paperwork, and promptly responding to inquiries/concerns.

• Cross-trained in a variety of roles, assisting the billing and claims department, performing front / back-office functions, and cooperating with primary care physicians, Medicaid / Medicare recipients, and health insurance providers.

• Pinpointed inefficiencies in insurance authorization, billing, and denied claims; recommended and implemented upgrades to internal system, significantly improving claims processing and provider relations.

Early Relevant Career: CLERICAL WORKER - By the Number Coding Consultant, Oklahoma City, OK

#### EDUCATION & CREDENTIALS

Bachelor of Science, Natural Resource & Ecology Management, Oklahoma State University, Stillwater, OK • 2022 Concentration in Wildlife Biology

Associate of Science, Biology, Seminole State College, Seminole, OK • 2019 Associate of Science, Agriculture, Seminole State College, Seminole, OK • 2019

# Jennifer Swedberg

n Oklahoma City, OK 🖀 405.618.9737 🕆 jneugebauer 1986@gmail.com 🛅 LinkedIn

Raising the bar for performance in meaningful educational plans, advising strategies, and inclusive cultures

# **REFERENCES**

Name: Dr. Noble Jobe Job Title: Health Science Division Chair Company: Seminole State College Phone: 405-382-9205 Email: n.jobe@sscok.edu Relationship: Personal Reference

Name: Janna Wilson-Bryd Job Title: Student Support Service TRIO Director Company: Seminole State College Phone: 405-382-9642 Email: j.wilsonbyrd@sscok.edu Relationship: Supervisor

Name: Damon Cravens Job Title: STEM Academic Advisor TRIO Program Company: Seminole State College Phone: 405-380-8583 Email: d.cravens@sscok.edu Relationship: Colleague

Name: Dr. Timothy O'Connell Job Title: Associate Professor, Natural Resource Ecology & Management Company: Oklahoma State University - Stillwater Phone: 405-744-7593 Email: tim.oconnell@okstate.edu Relationship: Personal Reference

# FACULTY TENURE POLICY AND PROCEDURE (BP)

The following tenure policy revision was adopted by the Seminole State College Board of Regents in October 2004. Provisions apply to non-tenured faculty members from the date of adoption and thereafter. Faculty members who were tenured prior to the policy revision in 2004 will retain tenure, subject to future tenure review.

# **Definition of Tenure**

"Tenure is a means to certain ends; specifically: (1) freedom of teaching and research and of extramural activities, and (2) a sufficient degree of economic security to make the profession attractive to men and women of ability. Freedom and economic security, hence, tenure, are indispensable to the success of an institution in fulfilling its obligations to its students and to society [...]. After the expiration of a probationary period, teachers or investigators should have permanent or continuous tenure, and their service should be terminated only for adequate cause, except in the case of retirement for age, or under extraordinary circumstances because of financial exigencies" (AAUP, 2001, pp. 3-4).

Tenure describes faculty members who have met the requirements of this policy. Tenure is a reciprocal state in which the faculty member commits to an on-going effort to achieve excellence and the institution commits to support the achievement of excellence and to retain the faculty member. Tenure is justified by the critical protection it affords to academic freedom.

#### **Definition of Faculty**

For the purposes of tenure, faculty is defined as those whose greatest concentration of duties are classroom teaching and who are on full-time faculty contracts at the College.

#### **Eligibility for Tenure**

Faculty are eligible to apply for tenure at the conclusion of a probationary period which is defined below. All faculty new to Seminole State College must serve a probationary period of four continuous years as a full-time faculty member and must have earned a master's degree with 18 graduate hours in the primary teaching field (i.e., life sciences, physical sciences, nursing, business administration, computer science, child development, among others) prior to applying for tenure. This four-year period provides for annual evaluation, notification of unsatisfactory work, an opportunity to address deficiencies, a determination of program viability, and for the faculty member to become involved with the institution and its five-county service area. Application for tenure may be made during the fifth year of continuous full-time service or any year thereafter.

POLICY: II-6-5

# **Faculty Tenure Status**

A faculty member in tenure application status is a tenure-eligible faculty member, as defined above, who has chosen to enter or re-enter the tenure procedure. A non-tenured faculty member is a faculty member who is not entering or re-entering the tenure procedure.

# **Criteria for Judging Tenure Applications**

In support of the primary functions of the College, faculty considered for tenure must show evidence of quality performance in three: teaching, scholarship, and service. Priority shall be given to faculty activities which are supportive of the philosophy and purposes of the College. Teaching is defined as instruction to impart knowledge or skill to students within the formalized academic processes and structures of the College. In considering evidence for tenure, faculty who do not demonstrate superior teaching excellence will not be tenured. Scholarship is defined as academic learning or achievement systematically advancing knowledge or skills in a field of learning. Service is defined as actions contributing to the advancement or enhancement of others beyond the scope of expected work assignments and duties. Activities of the faculty member shall be judged in terms of the impact which they have in promoting desirable educational progress within the College and within the five-county service area of the College.

Evidence submitted to support a recommendation for tenure will be judged according to the pattern of performance which it reveals. The pattern should show both recent performance as well as a history of performance over the period of employment at Seminole State College.

During the faculty member's probationary period, the faculty member shall gather and organize evidence for inclusion in a Tenure Application Portfolio.

# **Criteria for Judging Faculty Performance**

- 1. Teaching Function
  - a. The faculty member is able to produce evidence of student learning as specified in course goals and objectives. Such goals and objectives shall be consistent with program and divisional goals and objectives.
  - b. The faculty member has established positive colleague and student relationships.
  - c. The faculty member contributes to program development and program implementation in ways consistent with the philosophy of the College.
  - d. The faculty member applies methodology, concepts, processes, and principles central to the curriculum taught.

# POLICY: II-6-6

2. Scholarship

a. The faculty member participates in in-service, colloquia, and other professional development opportunities.

b. The faculty member is involved in professional organizations and activities appropriate to his/her teaching field(s).

c. The faculty member engages in activities and learning experiences enabling him/her to maintain current knowledge of his/her teaching field(s).

- 3. Service Function
  - a. The faculty member provides service to the College outside of his/her teaching responsibilities.

- b. The faculty member provides service to students that are outside of his/her teaching responsibilities.
- c. The faculty member provides service to groups of his/her choice in the fivecounty College service area.

# **Tenure Density**

Faculty members eligible for tenure at Seminole State College, but for whom a tenure position does not currently exist due to faculty tenure density at the College shall be protected to the fullest extent possible. In the interim, these faculty may be reappointed annually as non-tenured until such time as the tenure density at the College allows for additional tenured faculty.

No part of this policy shall be construed to imply that faculty members waiting for tenure density to decrease shall be accorded automatic tenure status without final review of the tenure recommendation file. Nor does this imply that a person awaiting tenure due to tenure density shall be denied promotion if he/she qualifies for such promotion.

At Seminole State College, the maximum tenure density is 60 percent based on 40 fulltime faculty or an average number of full-time faculty from the previous five years, whichever is higher. Tenure applications exceeding the 60 percent limit may be considered by the Board upon recommendation with justification by the President.

# **Tenure Application Procedure**

During the fifth year of continuous full-time service, or any year thereafter, faculty applying for tenure shall complete a Tenure Application Portfolio. The completed Tenure Application Portfolio shall be placed in a three-ring binder and submitted to the Division Chair by November 1. The Tenure Application instruction packet is available in the Office of Academic Affairs. Applicants are advised to confer with the Division Chair throughout the process. The packet will include helpful checklists of required documentation. In the years of teaching prior to applying for tenure, the faculty member shall gather and organize evidence for inclusion in the Tenure Application Portfolio.

POLICY: II-6-7

Steps in the Tenure Application Procedure are as follows:

1. Tenure Application Portfolio

The Portfolio should be placed in a three-ring binder and contain the following materials in sequential order:

- *a.* Summary of Evidence The candidate shall write a self-evaluation of assets and strengths and a summary of materials in the Tenure Application Portfolio. This document should not exceed four 8 1/2 X 11, double-spaced typed pages.
- b. Resume

The candidate shall include a current resume. The candidate shall ensure that his/her personnel file is complete and contains a current resume.

c. Transcripts

The candidate shall include copies of official, current transcripts. The candidate shall ensure that his/her personnel file contains official, current transcripts.

# d. Evidence of Meeting Criteria

The candidate shall organize and include in the file the materials relating to the Criteria for Judging Faculty Performance" that shall have been gathered in the years of teaching prior to applying for tenure.

Suggested evidence for evaluating the Criteria for Judging Faculty Performance regarding Teaching (correlates to criteria for teaching in section on Criteria for Judging Faculty Performance) is:

- a. Course handouts

   Course presentations
   Course lecture notes
   Laboratory investigations
   Division chair evaluations of faculty
   Relevant examples of student work
- b. Letters, notes, recommendations and/or awards from students Letters, notes, recommendations and/or awards from colleagues
- c. Minutes of meetings regarding development/revision curriculum Syllabi of courses developed/revised Completed Oklahoma State Regents for Higher Education degree program addition/modification forms
- d. Course assessment tools and results Student Feedback on Instruction results

# POLICY NUMBER: II-6-8

Suggested evidence for evaluating the Criteria for Judging Faculty Performance regarding Scholarship (correlates to criteria for Scholarship in section on Criteria for Judging Faculty Performance) is:

- a. Programs and agendas Certificates of completion Notes or articles acknowledging attendance
- b. Programs, agendas, newsletters Letters, notes or articles acknowledging participation
- c. Published or copyrighted articles or materials Research, performance or art show documentation

Suggested evidence for evaluating the Criteria for Judging Faculty Performance regarding Service (correlates to criteria for Service in section on Criteria for Judging Faculty Performance) is:

a., b., and c.:
Committee appointment letters
Meeting minutes
Notes, letters acknowledging contributions
Reports
Publicity materials

## Awards, honors, certificates

e. Syllabi

The candidate shall include current syllabi of courses taught.

- f. Tenure Team Classroom Performance Evaluations
- g. Tenure Application Committee Interview Form

# 3. Tenure Application Committee

In order to complete the application, the candidate should form a Tenure Application Committee consisting of five colleagues, one of whom may be the Division Chair, and two of whom are outside the candidate's discipline. Faculty in Divisions with less than three colleagues may seek an exemption with the approval of the Division Chair and the Vice President for Academic Affairs. The majority of the committee shall be tenured faculty. The candidate should determine if each colleague has time and is willing to serve as a member of the candidate's Tenure Application Committee. The Committee shall meet with the candidate to review and take action on the Colleague Classroom Performance Evaluations and the completed Tenure Application Portfolio (see 4, 5, and 6 below), applying the criteria set forth in this policy.

# POLICY NUMBER: II-6-9

# 4. <u>Colleague Classroom Performance Evaluation</u>

When the Division Chair receives the candidate's Tenure Application Portfolio, the Chair will appoint two faculty from the candidate's Tenure Application Committee who will join with the Vice President Academic Affairs in a classroom evaluation of the candidate.

The Classroom Performance Evaluators will submit written evaluation reports to the candidate's Division Chair. These reports, as well as that of the Division Chair, will become part of the candidate's Tenure Application Portfolio.

a. Colleague Classroom Performance Evaluation Procedure

- (1) Each colleague and Division Chair, hereinafter known as the evaluators, shall review the syllabi prepared by the candidate before visiting a class session. Evaluators shall each visit a different course, or if the candidate has only one preparation during the tenure application semester, different class sections.
- (2) The evaluators may confer with the candidate and with students regarding the syllabus and the course before and after the classroom visit. Each evaluator will review the completed Colleague Classroom Performance Evaluation with the candidate before submitting the form to the Division Chair.

- (3) Evaluators may elect to visit the candidate's classroom unannounced or to confer with the candidate before visiting. Evaluators may also elect to visit the classroom up to three times before completing the evaluation form.
- (4) Evaluators should use the review of the syllabi, conferences and classroom visits in order to complete the evaluation form. Upon completion, the evaluator shall submit this form and the recommendations to the candidate's Division Chair, after having shared the evaluation with the candidate.
- (5) Colleague Recommendations: In a typewritten statement, each colleague shall address the candidate's qualifications for tenure by citing his/her assets, strengths, limitations, and contributions to the institution.
- 5. <u>Tenure Application Interview</u>

The Division Chair will interview the candidate after the classroom evaluations and colleague evaluations and will request that the colleagues participate in the interview. In order to ensure uniformity among divisions, each Division Chair will use the Tenure Application Committee Interview Form and file it in the candidate's Application Portfolio.

POLICY NUMBER: II-6-10

# **Division Chair Action on Tenure**

The Colleague Classroom Performance Evaluation, colleague recommendations and interview must be completed and filed by December 1, at which time the Division Chair reviews the completed Tenure Application, the candidate's personnel file, and prepares a written report. The Division Chair, after reviewing all evidence, will submit to the Vice President for Academic Affairs a written recommendation to approve or deny the tenure request.

The Division Chair will then confer with the candidate, announcing his/her recommendation and providing the candidate with a copy of the Division Chair's report by December 15. If the Division Chair cannot recommend the candidate for tenure consideration, the candidate may file an appeal in accordance with institutional policy.

# Vice President for Academic Affairs Action on Tenure

If the Division Chair recommends the candidate for tenure, the Division Chair submits the completed Tenure Application Portfolio to the Vice President for Academic Affairs no later than January 1.

The Vice President for Academic Affairs has until February 1 to review tenure candidates and their respective Tenure Application Portfolios, and to prepare a written report for each candidate, recommending or not recommending candidates for tenure. The Vice President for Academic Affairs will confer with each candidate and with each candidate's Division Chair jointly, reviewing his/her report with them and providing a copy of this report to them. The Vice President for Academic Affairs submits his/her recommendation with documentation to the President by February 15. The President shall then recommend candidates for tenure at the next regular Board of Regents meeting for Board action. After Board action, a copy of the Tenure Application Portfolio and the Board decision become a part of the faculty member's personnel file. The original Tenure Application Portfolio is returned to the faculty member.

If the Vice President for Academic Affairs and/or the Division Chair do not recommend a candidate for tenure, the Vice President for Academic Affairs and/or the Division Chair will prepare a written report, specifying the reasons for not recommending tenure and will review the report with the candidate. The Vice President for Academic Affairs and/or the Division Chair may take the following actions:

- (1) Assist the candidate in establishing a specific set of goals and objectives, with timetables for the candidate's improvement to provide an opportunity for the candidate to become tenured.
- (2) Recommend that the faculty member remain in non-tenured status.

# **Tenure Reapplication**

A continuously employed faculty member may re-enter the tenure application process after having completed at least one additional academic year on contract if the faculty member has achieved the specified goals and objectives in the timetable established. A faculty member may re-enter the tenure application process no more than twice.

# REFERENCE

American Association of University Professors (2001). *AAUP policy documents and reports* (9th ed.). Washington, D.C.: American Association of University Professors.

DATE OF ADOPTION: October 21, 2004 REVISION DATE (S): February 19, 2015

LEGAL REFERENCE:

RELATED ADMINISTRATIVE RULES AND REGULATIONS:

Jan. 17, 2022

Dear President Reynolds,

I have spent ample time reviewing Emily Carpenter's Tenure Portfolio, reviewing feedback from colleagues, and observing her classes to determine if she has met all the requirements to be awarded Tenure at Seminole State College.

From observing her classes, I can conclude Ms. Carpenter does an excellent job engaging her students and utilizes a variety of teaching styles to help ensure all her students can have the opportunity to learn. Based on my interactions and observations about Ms. Carpenter as an instructor and supervisor, she is very student-oriented and a natural leader within the Math and Science Division.

Student-oriented: Ms. Carpenter is passionate about her discipline and student success. She works herself into the tutoring schedule to help her students succeed. Her students find her approachable and fair as an instructor; her student evaluations reflect how supportive and passionate she is about student success. Despite her large teaching load, she also serves on several committees to collaborate with colleagues and administration to increase student success.

Natural Leader: Ms. Carpenter leads by example in everything she sets out to accomplish individually or as a team. She supports the NASNTI (Native American Serving Nontribal Institutions) Grant at a level that is beyond my expectations; her support of the NASNTI Grant is vital to the grant's success. She also took the lead on the Inspired to Teach scholarship initiative that had a quick turnaround at the beginning of the semester. It would not have been a success without her leadership. Also, the staff and faculty she oversees support and respect her as a leader and supervisor.

In Division Chair meetings, she comes well prepared, asks inquisitive questions, and volunteers to help even when it is not needed. Her innovativeness and positive attitude are inspiring, and I have seen it affect everyone she touches.

Overall, I am incredibly pleased with her performance in and out of the classroom. Her passion for education and the success of Seminole State College's students shines in everything she does and will continue to do.

I recommend Ms. Carpenter for Tenure, effective Fall 2023.

Thank you for your consideration.

Amanda Estey, Ph.D. Vice President for Academic Affairs Seminole State College P.O. Box 351 Seminole, Oklahoma 74818 Phone: 405-382-9513



# Seminole State College Tenure Application Summary of Evidences

I. Candidate's Name: Emily Carpenter	
II. SSC Employment Record:	
STEM Division Chair	May 2021-Present
Assistant Prof of Math/	
Transitional Math Coordinator	August 2016-Present
Adjunct Instructor-Mathematics	August 2015-May 2016
III. Courses Taught at Seminole State College:	
MATH 0104 Basic Algebra	MATH 0203 Special Topics in Math
MATH 0223 Special Topics in Statistics	MATH 1002 Math for Health Science
MATH 1413 Quantitative Reasoning	MATH 1503 Elementary Statistics
MATH 1523 Pre-Calculus for Business and Biology	MATH 2113 Math Concepts for Educators I
MATH 2123 Math Concepts for Educators II	MATH 2133 Math Concepts for Educators III
MATH 1513 College Algebra	STSC 1002 Learning Strategies
IV. Current syllabi on file for: See above	
V. My personnel file is current and complete: Yes	
VI. Summarize Student Feedback on Instruction.	

As a classroom practice, I have students fill out a daily exit slip reflecting on their overall learning that I can also utilize to adjust and modify instruction. On a bigger scope, the student feedback on instruction survey allows me the opportunity to gain a summative opinion from students regarding the courses I teach. I value both pieces of assessment of and for learning.

Math can be a challenging discipline to teach as students often do not have a growth mindset when it comes to math instruction, and I am tasked with giving students a fresh and applicable look at concepts they have typically already experienced in some capacity. We discuss looking for ways to "thrive and not just survive" in their general education math course. This is reflective in consistent high ratings for energy and enthusiasm along with a having a genuine concern for student success in the course. "She made sure that her students were able to succeed. She took time to explain everything we would need to know." "She is a very upbeat professor and encouraged me several times."

As I reflect on student feedback, I continue to work towards differentiating instruction to not only provide scaffolding for those that are missing pre-requisite skills but also providing higher level tasks, as one student noted that I am "always showing different and many ways to solve problems." This is an important piece of instruction as students need to view the course content as valuable and active participation necessary.

## VII. Summarize your evaluations completed by Division Chairs.

Reflection on current practice is a vital aspect of continued growth as an educator. I truly value the opportunity that completing a self-evaluation on my overall performance over the past year then discussing the external view from the division chair allows me professionally. These conversations have evolved considerably over the last six years as the courses I teach each semester have progressed and my role on campus has changed considerably.

Although I had already taught two full semesters as an adjunct prior to becoming a full-time instructor in fall 2016, my learning curve was vast as I continued to learn how to work with adult learners. At that point in my career, I had over a decade experience in teaching various grade levels in K-12, but I appreciated the opportunity to compare and contrast best pedagogy and andragogy practices. Dr. Linda Goeller was a key part in this practice as my first performance evaluation reflects our conversations regarding student engagement and academic success skills as SSC stood on the brink of moving to a full corequisite model along with expanding to four math pathways. "With the changes moving forward in mathematics education, we see more of an emphasis statewide to encourage student success. SSC has always desired true student success. We see Emily promoting that in every facet of her student efforts."

In 2019, SSC was institutionally reflective as we were in the process of planning for our HLC accreditation visit in early 2020 with Math Pathways as our Quality Initiative. In serving as the HLC Visit Team Co-Chair, on the Student Success Committee, and the Institutional Assessment Committee, Jason Cook, the STEM division chair at the time, and I had many meaningful discussions as we prepared for this important campus visit and subsequent documentation. "Emily is a very hard worker who rarely turns down a challenge and approaches those challenges with a good sense of humor and a focus on details." This quote summarizes our, at times, tedious and detailed work that ultimately resulted in, "Emily's participation in the recent HLC site visit was crucial to the success of the visit."

The latest evaluation is indicative of my role change on campus as I became STEM division chair in May 2021. Again, I was working with Dr. Linda Goeller as my mentor as we navigated student success concerns due to the pandemic along with staffing and funding shortages. "It is very clear that she is seeking

input and assistance from veterans in the same role and learning." Keeping science and math courses running smoothly while meeting the ever-changing needs of students and faculty alike has been daunting at times, and I was grateful to have continued support from Dr. Goeller and reflectively consider the feedback from STEM faculty surveyed. "She is high energy and a world-class problem-solver." Dr. Goeller also encouraged continued work with OSRHE on the Math Pathways Initiative as SSC hopes to continue to be a leader in this important process in our state.

## VIII. Course content and pedagogic development

Philosophically, I view mathematics as a universal language that helps us navigate the world around us. I try to share that vision with my students through having them engage in discourse looking at real-life problems and discussing various strategies for arriving at a solution and at times, even multiple solutions. "Great minds think differently," is a common classroom quote of mine. Practically, this includes at least one project for each chapter that I teach in every course and then often randomly bringing problems or situations to class for students to mathematically consider. As a part of a National Science Foundation grant to Oklahoma State University, I worked on the Math Inquiry Project with two other colleagues from across the state as we developed active learning activities for the Math Functions and Modeling pathway. I was able to integrate what I have in practice in my SSC courses into this project to be published and then utilized by other OK instructors.

I have shifted my assessment procedures over the years to align more with my philosophy of teaching. As I focus more on math being viewed as a set of skills to learn, practice, and then master and less of a genetic gift you were given at birth, I have allowed students more opportunities to engage in a summative assessment, review, adjust, and then reassess. I have found that this takes the focus off performance and more on the process of learning. As we continue to look at academic success skills as an institution to increase retention and graduation rates, the ability for students to self-evaluate and persist are incredibly vital.

#### IX. Current professional memberships and how each membership has impacted your teaching.

The National Council of Teachers of Mathematics allows me the opportunity to further investigate the transition in math education from secondary to higher education. In attending the CBMS Math Alignment Forum with the OK Math Pathways Alignment Group in Washington D.C. in May 2022, I was able to work

with other members of NCTM nationally to discuss how to further facilitate math pathways in both secondary

and higher education, striving to better prepare OK students with math skills pertinent to their career field.

Being a member of the Math Association of America gives me the opportunity to regularly collaborate

with higher education math instructors across the nation in various discussion posts while ensuring that I am

aware of new research and best practices in math education.

# X. Scholarly achievements, development, and contributions.

NSF Math Inquiry Project (Created CoRD and subsequent product for OK Functions and Modeling pathway) Quality Matters Improving Your Online Course Workshop Participant Higher Learning Commission Annual Learning Conference Attendee Hawkes Innovative Education Summit (Presented sessions on SSC's pathway/coreq model 2019-2022) Ruffalo Noel Levitz Annual National Conference (Presented session on SSC's student success initiatives) OSRHE Online Learning Summit (Presented webinar on SSC's online corequisite model) OK Math Alignment Group (Attended CBMS Math Alignment Forum in Washington DC) Professional Development Institute – Peer-Coaching (Completed peer-coaching module) Hawkes Learning and Growing Webinar Series (Presented session on SSC's f2f/online corequisite models) OK Course Equivalency Project Participant-Math (Developed common course outcomes for math pathways) Hawkes Learning Certified Instructor (Created a project now published in Hawkes Discovering Statistics text) NASNTI Professional Development Series (Presented on Zoom best practices for SSC faculty) Pearson Text Reviewer (Billstein's Problem Solving Approach to Elem Math, basic operations chapter review) SSC Corequisite Model Case Study (Provided data/narrative for publication on Hawkes Learning blog) Complete College America Oklahoma State Academy-Corequisite Model for Remediation

# XI. Involvement in SSC committee work.

SSC Math Team (Developed math pathways, corequisite model and multiple placement measures) HLC Accreditation Site Visit Co-Chair Faculty Senate Secretary Student Success Council Member (Created Transitional Education Attendance procedure) PTK Co-Advisor Faculty Senate Professional Development Chair Elementary Education Degree Program Mentor and Advisor Global Studies Committee Member (Planned and leading GS trip to Italy May 2023) Distance Education Committee Member NASNTI Evaluation Team Member (2016 and 2021 grant) OK Inspired to Teach Program SSC Liaison SSC President's Cabinet Member Women In Stem (Coordinated and moderated SSC event) In-Service Committee Member and Presenter

# XII. Community/civic activities and organizations.

Bethel Public Schools FFA Booster Club Treasurer Bethel Public Schools Baseball Booster Club Treasurer New Hope Baptist Church Accounting Teller New Hope Baptist Church Children's Ministry Jan. 17, 2023

Dear President Reynolds,

I have spent ample time reviewing Dr. Davis's Tenure Portfolio, feedback from colleagues, and observing his classes to determine if he has met all the requirements to be awarded Tenure at Seminole State College.

Due to being new to the institution, I met with Dr. Davis in the fall to learn more about him as an educator and why he chose to start his career at Seminole State College. I was not surprised when he told me his passion is to instruct students and to help them be successful; that was clearly demonstrated in the class I audited and from the conversations I had with a few of his Composition students. He told me when he read Seminole State College's (SSC) Mission Statement, he connected with the word "compassion." He understands from his experiences how important it is to show compassion for students, especially at the community college level. SSC is his first full-time teaching position out of graduate school, and he shared that he has learned so much from his mentor and fellow LAH colleagues. His colleagues appear to respect and value his expertise.

During our discussion, I commended him for being the lead advisor for PTK (Phi Theta Kappa). A past PTK advisor myself, I recognize how much work and dedication it takes to be successful. This is his first year leading that club, and I am confident he will bring SSC's PTK organization to a new level once he cycles through a full year. He also serves on the Global Studies and Scholarship Committee. He shared he is willing to do more volunteer work for the five counties SSC's serves.

After meeting with Dr. Davis, observing his classroom and interactions with colleagues, and conversing with a few of his students, I am confident he will continue to grow as an educator and do remarkable things for the students, faculty, and staff at Seminole State College.

I recommend Dr. Davis's application for Tenure, effective Fall 2023.

Please contact me if you would like further discussion.

Imande Es

Dr. Amanda Estey Vice President for Academic Affairs Seminole State College P.O. Box 351 Seminole, Oklahoma 74818 Phone: 405-382-9513



# **Seminole State College Tenure Application**

# **Summary of Evidence**

- I. Candidate's Name: Dr. Andrew Davis
- **II.** SSC Employment Record: Assistant Professor, Language Arts and Humanities Division. Fall 2018 present
- **III.** Courses Taught at Seminole State College

Course Code	Course Title	Dates Taught
ENG 0203	Special Topics in Composition	Fall 2020 - present
ENG 1113	Composition I	Fall 2018 – present
ENG 1213	Composition II	Fall 2018 – present
ENG 2413	Introduction to Literature	Fall 2020 - present
HUM 2173	Introduction to Film and Television Studies	Spring 2022 - present
HUM 2323	Social Science Issues through Film	Summer 2019

**IV.** Current Syllabi on File: Yes

- V. My personnel file is current and complete: Yes
- VI. Summarize Student Feedback on Instruction:

My student evaluations have consistently conveyed my dedication to the students and my eagerness and ability to help and motivate them. My average overall score from all evaluations is a 4.7. I am particularly proud that my highest score earned last semester, a 4.92, was in the area: "The instructor promoted an environment of interpersonal and intercultural respect, inclusion, and tolerance." I strive to create classrooms—both in-person and virtually—that facilitate respect and inclusion. I want these learning environments to empower students to learn and grow. I am

happy that these values are ones shared and encouraged by Seminole State College. I feel that my teaching style and my rapport with students uphold the college's values and mission.

Most of my first-semester students enroll in my other courses in subsequent semesters, and I often hear from new students that they were encouraged to enroll in my sections by their friends, classmates, and family members. In the portfolio section titled "Evaluations" I have included selected feedback highlighting my attributes, along with emails from former students expressing their appreciation for the courses and my teaching.

**VII.** Summarize Division Chair Evaluations:

My division chair evaluations have all recognized my commitment to my students and my enthusiastic involvement with committees and the fulfillment of my other duties. My most recent evaluation describes me as "dependable and a joy to work with" and an "exemplary instructor who consistently has a supportive and engaging rapport with his students" (evaluation for January-December 2021). Each evaluation is included in this packet.

VIII. Summarize Course Content and Pedagogic Development

In this packet I have included assignments, activities, and class notes from each course I have taught here at Seminole State College. These samples, along with the corresponding student work, demonstrate my primary approach to teaching: the scaffolding method. In this method, I focus students on smaller skills and concepts that build upon each other, culminating in students producing larger projects. Before each course's materials is an explanation of each item.

Seminole State College's student body has a diverse range of academic experiences and skill levels. I have adapted to these needs by breaking down semester-long objectives into smaller skill sets and more immediately achievable outcomes. I provide class time for students to receive individual help to address their array of needs. For example, many students need guidance

2

learning computer technology, others need to vocalize their thoughts to me in order to brainstorm essay topic ideas. Building in class time for students to receive this specialized attention has reaped much success and appreciation by students as evidenced in my student feedback.

I have also had the opportunity to create a new course, ENG 2173 "Introduction to Film and Television Studies," which I developed under the guidelines of the Course Equivalency Program. This upcoming semester will be the second time it is offered here at Seminole State College. Please see the corresponding course explanation and course materials for more detail.

#### IX. Current Professional Memberships & Impact on Teaching

I am a current member of two professional scholarly organizations: the Society for Cinema and Media Studies (SCMS) and the Popular Culture Association (PCA). Both of these organizations promote scholarly research and academic community. I have presented academic papers at each organization's conferences, which has continued my work in academic research broadly, and in my studies in the fields of Humanities—all which feeds my passion for teaching. As a scholar, I can relate and model to my students methods of academic research. My work in the field of film and media studies has directly influenced my courses "Social Science Issues through Film" and "Introduction to Film and Television Studies." I have a forthcoming presentation scheduled at the regional division of PCA next semester—the abstract is included in this packet.

# X. Scholarly Achievements, Developments, & Contributions

Since my time here at Seminole State College, I earned my PhD in English at Oklahoma State University. I am grateful for the support of SSC, its administration, my division chairs, and colleagues, who supported my completion and defense of my dissertation during my first two years teaching here. Seminole State College also afforded me many opportunities to participate in professional development sessions—both in-person and through webinar courses. These trainings, along with more informal conversations with my colleagues, have helped me develop as a teacher exponentially. For example, learning the principles of universal design of learning (UDL) from both outside professionals as well as SSC colleagues has shaped my approach to designing Bright Space and course materials and my classroom engagement in students, achieving more inclusive delivery methods.

## **XI.** Involvement in SSC Committee Work

Serving on committees has been an invaluable way for me to learn—and contribute to many aspects of the college. I have served on the Faculty Senate Scholarship committee, both as a member and as its chair; I have also served as Faculty Senate secretary, a position I was very honored to be elected into by my fellow faculty members. I currently serve on the Global Studies committee, the Title IX committee, and act as faculty advisor to our chapter's Phi Theta Kappa organization. A complete list of these and other committees, on which I have served are documented later in this packet.

#### **XII.** Community/Civic Activities & Organizations

I am very proud to be a member of a college that values and encourages community involvement. I have judged local Speech and Debate tournaments. Contributed annually to the Angel Tree program that donates Christmas and holiday gifts to children in need. I have volunteered in the Seminole State College Food Panty since its inception. As faculty advisor to Phi Theta Kappa's Alpha Nu chapter, I have participated in and led a variety of service projects, including organizing ongoing donations for veterans and senior citizens. A full list of service projects is included in my packet.

#### INTEROFFICE MEMORANDUM

TO: LANA REYNOLDS, PRESIDENT

FROM: MELANIE RINEHART, VPFA DR. BILL KNOWLES, VPSA

SUBJECT: 2023-2024 ROOM AND BOARD RATES

**DATE:** 2/3/2023

Please accept the following recommendations for the semester-based Room and Board Rates during FY2023 – 2024:

	Room	Board	
Current	\$1,950.00	\$1,585.00	*rates since 2015
Proposed	\$1,950.00	\$1,685.00	
Difference	\$-	\$100	

Given the rising cost of food and current rates of inflation, it will be necessary to increase the Board rates for the 2023-2024 fiscal year. The recommended 2.8% increase would be a modest \$100 per semester increase to our current rate. The competitive institutions within our area and other two-year institutions with residential housing are comparable in pricing as noted in the chart below.

Given the rising cost of parts and materials needed to maintain the infrastructure of the dorm buildings, it is additionally recommended to change the deposit from a \$100 refundable deposit to a \$100 non-refundable deposit. Again, this is comparable to other two-year institutions as noted in the chart below.

	Room	Board	Number of Meals	Deposit	Refundable
Seminole State College	\$ 1,950.00	\$ 1,585.00	304	\$100.00	Yes
Rose State College	\$2,355 - \$3,375	*log in required		\$200.00	No
Redlands Community College	\$2,555 - \$2,934	*no meal plans		\$200.00	Yes
Northern Oklahoma College	\$1,590 - \$2,800	\$1,390 - \$1,550	200 - 250	\$ 75.00	No
Murray State College	\$2,800 - \$3,498	\$1,969 - \$2,290	304-128	\$150.00	Yes
Western Oklahoma College	\$842.50 - \$2,450	\$1,890	192 - 272	\$ 50.00	No
Eastern Oklahoma College	\$3,308.50 - \$3,158.50	*included w/room	288	\$200.00	No

# Seminole State College RESOLUTION

Regarding Guns on Campus

**BE IT RESOLVED**, the members of the Seminole State College Board of Regents support maintaining the current law regarding weapons on campus, in which the President has the sole discretion to allow individuals to

carry weapons on campus when the individual circumstances warrant it.

Approved this 16th day of February, 2023.

Ryan Pitts, Chair Seminole State College



AIR FORCE 1 A/C & HTG., L.L.C. PO BOX 26 TECUMSEH, OK 74873 (405)214-5550

ADDRESS SEMINOLE STATE COLLEGE 2701 BOREN BLVD SEMINOLE, OK 74868 Estimate 2702

DATE 02/10/2023

TECH TDM JOB LOCATION SEMINOLE NATION GEO BOILER

SERVICES	AMOUNT
JOB LOCATION: SEMINOLE NATION GEO BOILER	
PROPOSAL TO REMOVE AND DISPOSE OF OLD EQUIPMENT/ INSTALL NEW DIRECT REPLACEMENT 90% CONDENSING BOILER/ ATTACH TO EXISTING PIPING & FLUE ASSEMBLY	
1 - LOCHINVAR KBX0500N-M13 KNIGHTXL 500,000 BTU CONDENSING BOILER WITH CSD MISC. 4" PVC FLUE REPIPE MISC. PROCESS PIPE, REPIPE & FITTINGS MISC. NATURAL GAS PIPING & FITTINGS AIR FORCE 1 LABOR MANUFACTURER'S WARRANTY: 1 YEAR ALL PARTS, 5 YEARS ON TUBE HEAT EXCHANGER	
*AVAILABLE WITH 2-3 BUSINESS DAYS TO SHIP.	
ALL MATERIALS AND LABOR	33,423.00
PRICES ON THIS PROPOSAL ARE GOOD ONLY FOR 30 DAYS FROM DATE OF ESTIMATE.	
	400.00

TOTAL \$33,423.00

Accepted By

Accepted Date

#### **Request for Program Modification**

#### **Oklahoma State Regents for Higher Education**

•					
Institution submitting request: Seminole State College					
Contact person: Dr. Amanda Estey					
Title: Vice President for Academic Affairs					
Phone number and email address: 405-382-9513; a.estey@sscok.edu					
Current title of degree program program (Level III): <u>Click here</u>	n (Level II): Associate of Arts Degree in	Art			
State Regent's three-digit program code: 201					
Degree Granting Academic Un	it: Language Arts & Humanities				
With approved options in: A.	Click here to enter text				
B.	Click here to enter text				
C.	Click here to enter text				
D.	Click here to enter text				
E.	Click here to enter text				
Excluding program deletion approval, the program must be	k all appropriate types of changes and co as and suspensions, for modification as current in the 5-year program review of www.osrhe.edu/oeis/ProductivityReport and is due: n/a	s to be considered for State Regents' cycle. The Degree Program Review			
$\boxtimes$ (1) Program Deletion		Complete and return ONLY			
(2) Program Suspension	this cover sheet <u>AND</u> the appropriate page(s)				
$\Box$ (3) Change of Program Name and/or Degree Designation $specifying the requested$					
$\Box$ (4) Option Addition		modification!			
$\Box$ (5) Option Deletion		NOTE: Information not			
$\Box$ (6) Option Name Change		included in the requested			

- $\Box$  (6) Option Name Change
- $\Box$  (7) Program Requirement Change
- (8) Other Degree Program Modification (non-substantive)
- $\Box$  (9) Program Reinstatement
- $\Box$  (10) This modification affects a Cooperative Agreement Program

Signature of President: \_\_\_\_\_

Date: Click here to enter a date

modification may cause a

delay in processing.

Date of Governing Board Approval: Click here to enter a date

All completed modification requests should be emailed to <u>academicaffairsrequests@osrhe.edu</u>.

#### Oklahoma State Regents for Higher Education REQUEST FOR PROGRAM MODIFICATION (continued)

#### Institution submitting request: Seminole State College

Name of program and State Regents' three-digit program code of program to be deleted: Associate of Arts Degree in Art; 201

#### (1) PROGRAM DELETION Delete program and all options

#### NOTE: Information not included on the requested action may cause a delay in processing.

Are students still enrolled in degree program?

 $\boxtimes$  No  $\square$  Yes If yes, how many?

Expected academic year of graduation for last student: Select academic year

Describe methods used to contact both currently enrolled students and students who have stopped-out.

The program was suspended in 2021; all students that were in the program have cycled out.

Will currently enrolled students be allowed to complete the degree program?  $\boxtimes$  No  $\square$  Yes

If no, please explain: There are 0 students in the program.

Describe the teach-out plan and how students in deleted program will be accommodated?

#### NA

What is the duration of the teach-out plan? Choose length of teach-out plan If other, please specify Click here to enter text

Is the program part of a Cooperative Agreement? ⊠ No □ Yes (If yes, complete and submit a Cooperative Agreement Program Deletion form.)

Number of courses which will be deleted from the institutional course catalog as a result of this action: Three courses are being no longer offered: Crafts I, Black and White Photography I & II.

If no courses are being deleted, how will they be used? Click here to enter text.

Are funds available for reallocation?

🗆 No

If no funds are available for reallocation, how will funds be used? Click here to enter text

🛛 Yes

If yes, which departments/programs will receive the reallocated funds? The funds were funneled to the Liberal Studies - Emphasis in Art Degree for students who wish to study art.

Reason for requested action (attach no more than one page if space provided is inadequate):

Low enrollment and graduation rates, and the full-time faculty member teaching the program struggled to make her contract.

Date program deletion effective:

Immediately (will be indicated as deleted during the current academic year)

 $\Box$  Beginning with the next academic year